BUSINESS STUDIES

PART II

Business Finance and Marketing

Textbook for Class XII





राष्ट्रीय शैक्षिक अनुसंधान और प्रशिक्षण परिषद् NATIONAL COUNCIL OF EDUCATIONAL RESEARCH AND TRAINING

First Edition

May 2007 Jyaistha 1929

Reprinted

February 2008 Magha 1929 March 2009 Chaitra 1929 January 2010 Magha 1931 January 2011 Magha 1932 January 2012 Magha 1933 January 2013 Pausha 1934 November 2013 Kartika 1935 January 2015 Magha 1936 May 2016 Vaishakha 1938 January 2018 Magha 1939 February 2019 Phalguna 1940 November 2019 Agrahayana 1941

PD 300T BS

© National Council of Educational Research and Training, 2007

₹ 80.00

Printed on 80 GSM paper with NCERT watermark

Published at the Publication Division by the Secretary, National Council of Educational Research and Training, Sri Aurobindo Marg, New Delhi 110 016 and printed at Aadarsh Private Limited, Plot No. 106, 107 & 108, Sector-1, Govindpura Industrial Area, Bhopal 462 023 (M.P.)

ISBN 81-7450-697-7 (Part I) 81-7450-756-6 (Part II)

ALL RIGHTS RESERVED

- No part of this publication may be reproduced, stored in a retrieval system or transmitted, in any form or by any means, electronic, mechanical, photocopying, recording or otherwise without the prior permission of the publisher.
- ☐ This book is sold subject to the condition that it shall not, by way of trade, be lent, re-sold, hired out or otherwise disposed of without the publisher's consent, in any form of binding or cover other than that in which it is published.
- ☐ The correct price of this publication is the price printed on this page. Any revised price indicated by a rubber stamp or by a sticker or by any other means is incorrect and should be unacceptable.

OFFICES OF THE PUBLICATION DIVISION NCERT

NCERT Campus Sri Aurobindo Marg

Phone: 011-26562708 New Delhi 110 016

108, 100 Feet Road Hosdakere Halli Extension Banashankari III Stage

Bengaluru 560 085 Phone: 080-26725740

Navjivan Trust Building P.O. Navjivan Ahmedabad 380 014

Phone: 079-27541446

CWC Campus Opp. Dhankal Bus Stop Panihati

Kolkata 700 114 Phone: 033-25530454

CWC Complex Maligaon Guwahati 781 021 0361-2674869

Phone: 0361-2674869

Publication Team

Head, Publication

: Anup Kumar Rajput

Division

Chief Editor : Shveta Uppal Chief Production : Arun Chitkara

Officer

Chief Business : Bibash Kumar Das

Manager

Assistant Editor : Vineet Joshi Production Assistant: Mukesh Gaur

Cover

Shweta Rao Illustrations

Suresh Lal

FOREWORD

The National Curriculum Framework (NCF), 2005, recommends that children's life at school must be linked to their life outside the school. This principle marks a departure from the legacy of bookish learning which continues to shape our system and causes a gap between the school, home and community. The syllabi and textbooks developed on the basis of NCF signify an attempt to implement this basic idea. They also attempt to discourage rote learning and the maintenance of sharp boundaries between different subject areas. We hope these measures will take us significantly further in the direction of a child-centred system of education outlined in the National Policy on Education (1986).

The success of this effort depends on the steps that school principals and teachers will take to encourage children to reflect on their own learning and to pursue imaginative activities and questions. We must recognise that, given space, time and freedom, children generate new knowledge by engaging with the information passed on to them by adults. Treating the prescribed textbook as the sole basis of examination is one of the key reasons why other resources and sites of learning are ignored. Inculcating creativity and initiative is possible if we perceive and treat children as participants in learning, not as receivers of a fixed body of knowledge.

These aims imply considerable change in school routines and mode of functioning. Flexibility in the daily time-table is as necessary as rigour in implementing the annual calendar so that the required number of teaching days are actually devoted to teaching. The methods used for teaching and evaluation will also determine how effective this textbook proves for making children's life at school a happy experience, rather than a source of stress or boredom. Syllabus designers have tried to address the problem of curricular burden by restructuring and reorienting knowledge at different stages with greater consideration for child psychology and the time available for teaching. The textbook attempts to enhance this endeavour by giving higher priority and space to opportunities for contemplation and wondering, discussion in small groups, and activities requiring hands-on experience.

The National Council of Educational Research and Training (NCERT) appreciates the hardwork done by the textbook development committee responsible for this book. We wish to thank the Chairperson of the advisory group in Social Sciences Professor Hari Vasudevan and the Chief Advisor for this book, D.P.S. Verma, Professor (Retd.), Delhi School of Economics, University of Delhi, and Dr. G.L. Tayal, Reader, Ramjas College, University of Delhi, for guiding the work of this committee. Several teachers contributed to the development of this textbook; we are grateful to their principals for making this possible. We are indebted to the institutions and organisations which have generously permitted us to draw upon their resources, material and personnel. We are especially grateful to the members of the National Monitoring Committee, appointed by the Department of Secondary and Higher Education, Ministry of Human Resource Development, under the chairpersonship of Professor Mrinal Miri and Professor. G.P. Deshpande, for their valuable time and contribution. As an organisation committed to systemic reform and continuous improvement in the quality of its products, NCERT welcomes comments and suggestions which will enable us to undertake further revision and refinement.

New Delhi 20 November 2006 National Council of Educational Research and Training

TEXTBOOK DEVELOPMENT COMMITTEE

CHAIRPERSON, ADVISORY COMMITTEE FOR TEXTBOOKS IN SOCIAL SCIENCES AT SENIOR SECONDARY LEVEL

Hari Vasudevan, Professor, Department of History, University of Calcutta, Kolkata

CHIEF ADVISOR

D.P.S. Verma, Retired Professor, Department of Commerce, Delhi School of Economics, University of Delhi, Delhi.

ADVISOR

G.L. Tayal, Reader, Ramjas College, University of Delhi, Delhi.

Members

Anand Saxena, Reader, Deen Dayal Upadhyaya College, University of Delhi. Delhi.

Davinder K. Vaid, Professor, Department of Education in Social Sciences and Humanities, NCERT, New Delhi.

M.M. Goyal, Reader, PGDAV College, University of Delhi, Delhi.

Narsimha Murthy, Principal, University Post-Graduate College, Subedari, Anam Konda, Distt. Warangal, Andhra Pradesh.

Pooja Dasani, PGT (Commerce) Convent of Jesus and Mary, Gol Dakkhana, New Delhi.

R.B. Solanki, *Principal*, B.R. Ambedkar College, University of Delhi, Delhi.

Ruchi Kakkar, Lecturer, Acharya Narendra Dev College, University of Delhi, Delhi.

Shruti Bodh Aggarwal, Vice-Principal, Rajkiya Pratibha Vikas Vidyalaya, Kishanganj, Delhi.

Sumati Verma, Reader, Sri Aurobindo College, University of Delhi, Delhi.

Y.V. Reddy, Reader, Department of Commerce, Goa University, Goa.

MEMBER COORDINATOR

Minoo Nandrajog, Reader, Department of Education in Social Sciences and Humanities, NCERT, New Delhi.

ACKNOWLEDGEMENTS

The National Council of Educational Research and Training acknowledges the valuable contributions of the *Textbook Development Committeee*, which took considerable pain in the development and review of manuscript as well.

Thanks are due to Savita Sinha *Professor* and *Head*, Department of Education in Social Science for her guidance and constant support at every stage of the textbook development process. The textbook has been reworked and updated at appropriate point of time in the context of recent development in business scenario and the Compaines Act 2013. The contribution of practing teacher of Business Studies is also duly acknowledged for developing e-resourses for QR Codes.

The contribution of APC Office, Administration, Publication Division, and Secretariat of NCERT are also duly acknowledged for bringing out the updated textbook of Business Studies.

NOTE TO THE TEACHER

This textbook is expected to provide a good understanding of the environment in which a business operates. A manager has to analyse the complex, dynamic situations in which a business is placed. Therefore, content enrichment in the form of business news and abstracts of articles from business journals and magazines has been given as inset material (boxes). This will encourage students to be observant about all business activity and discover what is happening in business organisations with the expectation that they will update their knowledge through the use of libraries, newspapers, business oriented TV programmes and the Internet. Various types of questions are given and case problems have been introduced to test the application of subject knowledge to realistic business situations.

CONTENTS

	Foreword	ii
CHAPTER 9	Financial Management	225
CHAPTER 10	Financial Markets	252
CHAPTER 11	Marketing	276
CHAPTER 12	Consumer Protection	32 3
	Not to be repuls	

CONTENTS (PART I)

CHAPTER 1	Nature and Significance of Management	1
CHAPTER 2	Principles of Management	30
CHAPTER 3	Business Environment	69
CHAPTER 4	Planning	93
CHAPTER 5	Organising	111
CHAPTER 6	Staffing	141
CHAPTER 7	DIRECTING	171
CHAPTER 8	Controlling	205